

Seizing the Healthcare Safety Opportunity:

Using the "Playbook" of Paul O'Neill

Mark Graban and Ken Segel Value Capture Webinar October 18, 2022

More Resources:

www.ValueCaptureLLC.com/playbookwebinar

VALUEY

Profound change. Sustainable results.

Post Webinar Survey and Polling

Responses are anonymous.

When you're done, you can see the results from previous respondents plus yourself. We'll share the FULL results with all webinar attendees after the polling has closed.

At the end, there are two questions about what you liked and what could be improved about the webinar. Thanks for your feedback.



I Can Answer "Yes" to These Questions How Often?

Am I treated with dignity and respect by everyone I encounter?

ever

Am I given the resources I need to make a contribution to the organization that adds meaning to my life?

Is my work recognized by someone whose opinion matters to me?

Always



What's an "excuse" you hear for why your organization is not improving more quickly?

Finances and competing priorities

Budget/Money

It's the other team's fault. We blame other people, without owning our part of the situation.

Too busy with pandemic, with major events

Highly regulated government

Short staffedNo one wants to work anymorel am tired

It's a large org and my primary role is not in improvement - stay in your lane. I'm a health plan medical director and am pushing process improvements.

There is too much going on and not enough time.



What's an "excuse" you hear for why your organization is not improving more quickly?

Healthcare is complicated. Change is slow. We want to get it right (perfect?) before trying more.

Not enough time, staffing

Staff shortages

It's just the way it's always been. It's too slow. It's will take too long. On the other hand: "We're excited that people are listening and learning". "Need to see what people "do" not just what they say.

Too much turnover in leadership.

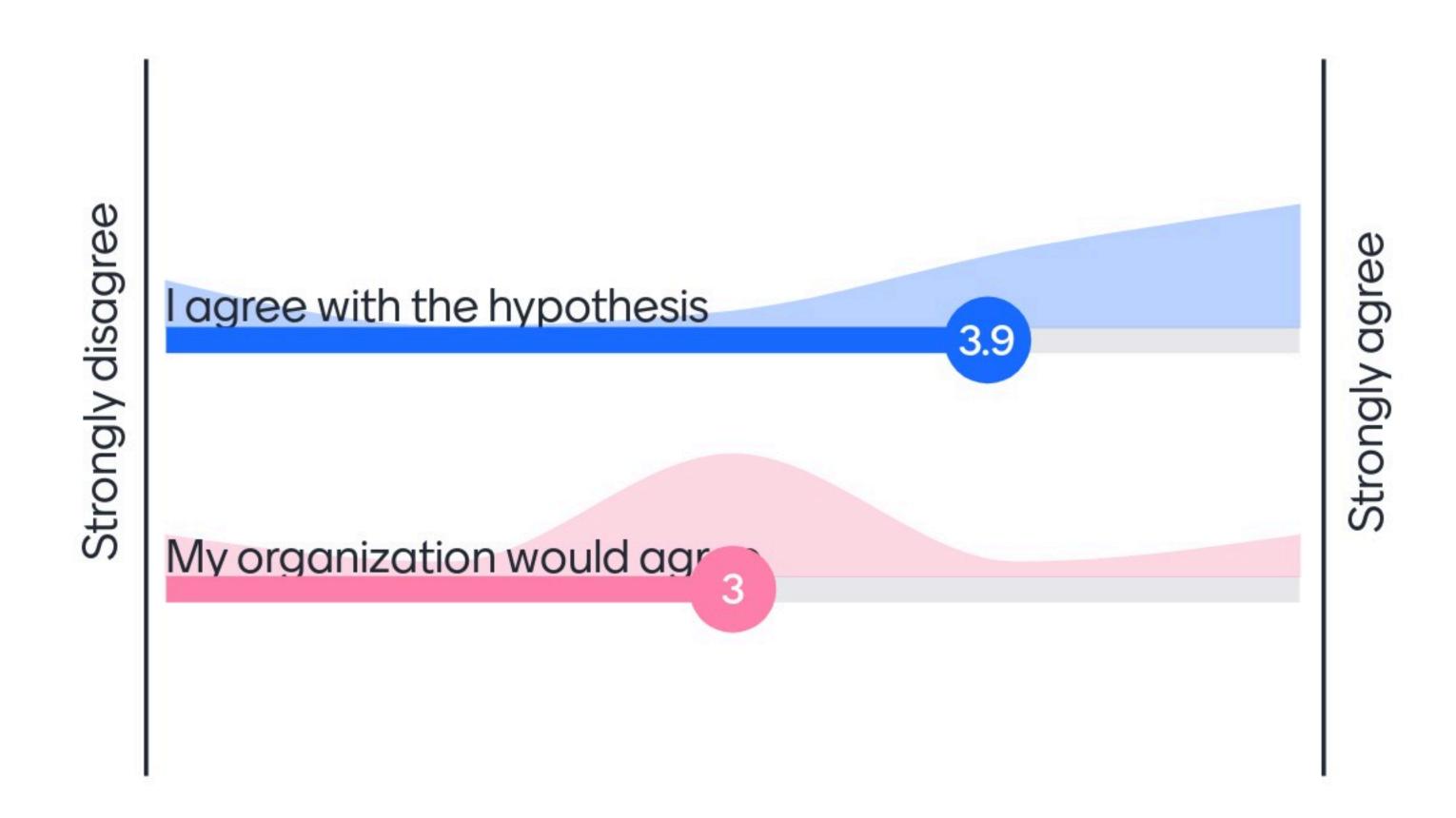
Overwhelmingly it is staffing challenges.

It's too big and/or we are too busy

Work overload. Too much personnel turnover.



Do you agree with our hypotheses about how organizations that would follow this playbook would perform far better?





Which are the top 3 gaps to you from this list (choose up to 3 then submit)







What from the O'Neill playbook gives you the most energy as a leader?

To share this with others, so I'm not alone. Others have to be on board too or it feels like I'm fighting alone.

Pragmatic and practical

Driving zero harm and accountability

We can take on challenges. It's okay to be committed to safety, even if it's not popular or common.

With Leadership, anything is possible. Without it, nothing is possible.

Humanizing improvement work. Improvements serve people - patients, staff, shareholders

The constancy of purpose. The idea that it is a journey.

too many take aways to list.

It is critical for the Leader to lead. We are not a healthcare organization, we are a governmental entity and have a precious few years to embed this as a way to work and hopefully any new leader will adopt the practices as well. I believe!!



What from the O'Neill playbook gives you the most energy as a leader?

The 3 principles respect, meaningful work and recognition

RCA in 24 hrs

Aim for zero or 100%

Being accessible to any member in the organisation

The fact that it actually worked.

Love the ideas of "asking questions like a 3rd grader". Also, the challenge of solving problems in real time.





When you think about going deeper with these ideas in your organization, what are the biggest barriers to overcome are on your mind?

Getting others on board. Everybody is too busy, resistance to change Getting to root cause for improvements Transparency, leadership commitment Helping others see the value in this thinking.

Getting the right people at the table.

root cause and countermeasures to the root causes.

Investment of time, freeing up front line colleague to work on

Leadership focuses on bottom line \$ every month and this work is seen a possibly upset the status quo and threaten short term \$ even though doing things correctly will make a bigger long term difference

"Cut & paste" over building capability





When you think about going deeper with these ideas in your organization, what are the biggest barriers to overcome are on your mind?

Getting executive organizational buy and commitment in in a period of organizational change

Leader turnover and interim leaders. Some are good and some are seat warmers.

Own time limitations. And limited line resources.

No culture of performance improvement

Culture

Those people who just want to "maintain" what they are doing now. In their minds it is good enough and comfortable.



What are your next steps? What actions would you take?

Share this webinar/book with others.
Change focus/phrasing in my own projects so finance isn't the goal, improvement is, etc.

Share this message! It's not new, but it is revolutionary.

Meet with one of my CNO's and share the webinar when it becomes available.

Review framework. Define actions

Create an action plan including a next step within 2 weeks

Model the behaviors. Coach leaders. Practice the principles.

Start modeling through my coaching and interactions.

Sharing this information with our engaged improvement group to continue with our under the radar improvement work.

I'm talking to the CEO



What are your next steps? What actions would you take?

Share the playbook with my one-up leader.

Read more about Paul o'neil

I will set the new path and toneFocus on zero and stop excuses

Looking at every process and individual through the lens of safety

Push (again) for full transparency on workplace safety indicators.

To re-inspire my leadership team with the Playbook concepts from Paul O'Neil.

